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# Subrecipient Monitoring

State of Maine – September 28, 2026



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# Presenter



Shana Doiron, CPA  
Engagement Director

Shana has over 19 years of auditing experience. She specializes in governmental auditing with an emphasis on state and local governments. She has extensive experience with the standards required by the federal single audit.



# Learning Objectives

At the end of this session, you will be able to:

- Define “subrecipient” and “subrecipient monitoring”
- Identify the activities undertaken to review the financial status and management controls of a subrecipient
- Identify how to mitigate the risk of contracting with a subrecipient organization



# Definitions

*Recipient:* A non-federal entity that receives a federal award directly from the federal awarding agency to carry out an activity under a federal program.

*Subrecipient:* A non-federal entity that receives a subaward for the purpose of carrying out part of a federal award. The subaward creates a federal assistance relationship with the subrecipient.

*Contractor:* A non-federal entity that receives a contract for the purpose of providing good and services for the awarding non-federal entity's own use. The contract creates a procurement relationship with the contractor.



# Subrecipient & Contractor Determinations 200.331

*Subrecipient:* determines eligibility, has performance measured in relation to objectives of program, has responsibility for programmatic decision making; and uses the Federal funds to carry out a program for a public purpose



*Subaward* is for the purpose of carrying out a portion of a federal award and creates a federal assistance relationship



# Subrecipient & Contractor Determinations 200.331

*Contractor:* provides the goods and services normally, provides similar goods or services to many different purchasers; provides goods or services for the benefit of the pass-through entity



*Contract* is for the purpose of obtaining goods and services for the non-federal entity's own use and creates a procurement relationship

# Subrecipient/Contractor Determination

All characteristics need not be present

Judgment should be used in the determination process

Substance of the agreement is more important than the form

Clear distinctions and coding is essential to stay compliant



# Subaward Agreement Requirements



# Subaward Agreement 2 CFR § 200.332 (a)

**A subaward must contain specific information as outlined in the Uniform Guidance**



# Federal Award Identification § 200.332 (a)(1)

- Subrecipient name and unique entity identifier (UEI)
- Federal Award Identification Number (FAIN)
- Federal Award Date of award to the recipient by the Federal agency
- Subaward Period of Performance Start and End Date
- Amount of Federal Funds Obligated by this action by the pass-through entity
- Total Amount of Federal Funds Obligated by the pass-through entity including the current obligation
- Total Amount of the Federal Award committed by the pass-through entity



# Federal Award Identification, continued

- Federal award project description (FFATA)
- Name of Federal awarding agency, pass-through entity, and contact information for awarding official of the Pass-through entity
- Assistance Listing Number and Name; the pass-through entity must identify the dollar amount made available under each Federal award and the Assistance Listing number at time of disbursement
- Identification of whether the award is R&D
- Indirect cost rate for the Federal award



# Terms and Conditions § 200.332 (b)(2)

Subaward Agreement must include requirements so that federal award is used in accordance with terms and conditions of original federal award (SAM.gov)



This includes (but is not limited to), statutory and national policies



# Description of Reports § 200.332 (b)(3)

**Subaward must include:**



## **Performance reports**

A description of the required performance reports



## **Financial reports**

A description of the required financial reports



## **When they are due**

The due date or schedule for each required report



# Description of Reports – Financial Reports Example

## 1. Federal Financial Report (SF-425) – (final report only)

- a. A final comprehensive Federal Financial Report must be submitted, within 90 days after award expiration. The report shall cover the entire project period from the start date through the end date of the original award, or approved extended end date of the award, and must include the cumulative total of indirect costs charged to the award.

## 2. Federal Financial Report (SF-425) – Due semi-annually; reported under the — “Federal Cash” line of the report.

- a. The SF-425 shall be submitted on a semi-annual basis. If the non-Federal entity is reporting on more than one NOAA grant and/or agreement, then the SF-425 attachment must be used.
- b. Interim semi-annual Federal Financial Reports (SF-425) are due no later than 30 days after the semi-annual reporting periods ending March 31 and September 30 for the entire project period of the award.
- c. A final Federal Financial Report (SF-425) is due within 90 days after award expiration. The report shall cover the last semi-annual reporting period ending on September 30 or March 31, or a portion thereof, based on the end date or approved extended end date of the award.
- d. The SF-425 is due for the non-Federal entity using ASAP for payment. If converting to ASAP during the course of the Award, the SF-425 forms will be due as described above starting with the ASAP conversion date.



# Description of Reports – Performance Reports Example

## B. Performance Reports

Performance Progress Reports, required by 2 C.F.R. § 200.327–328 and Department of Commerce Financial Assistance Standard Terms and Conditions, are to be completed in NOAA's Grants Online System. The Grants Online System will notify your organization through email when your reports are available for completion and submission through NOAA Grants Online. Non-Federal entities are responsible for ensuring all personnel listed on an award have a current email address. The status of reports can be seen under Associated Documents under the Grant File.

**Frequency:** Performance reports are due on a semi-annual basis, unless otherwise specified in a specific condition, no later than 30 days following the end of each six (6) month period from the start date of the original award. The last semi-annual performance report is required. The final report, which summarizes activities conducted during the entire award must be submitted within 90 days following the end date of the project.



## Indirect Cost Rate § 200.332 (b)(4)

(i) An approved federally recognized indirect cost rate negotiated between the subrecipient and the federal government.

(ii) The pass-through entity must not require use of a de minimis indirect cost rate if the subrecipient has a federally approved rate.



## Indirect Cost Rate § 200.332 (b)(4)

- If no approved rate exists, the pass-through entity must determine the appropriate rate in collaboration with the subrecipient, which is either:
  - A. The negotiated indirect cost rate between the pass-through entity and the subrecipient; which can be based on a prior negotiated rate between a different PTE and the same subrecipient. If basing the rate on a previously negotiated rate, the pass-through entity is not required to collect information justifying this rate, but may elect to do so;
  - B. The de minimis indirect cost rate.



## Indirect Cost Rate § 200.332 (b)(4)

(ii) The pass-through entity must not require use of a de minimis indirect cost rate if the subrecipient has a federally approved rate.

### 2 CFR 200.414 – Indirect costs

UG raised the de minimis rate non-federal entities can use for indirect costs from 10% to 15% allowing for a more reasonable and realistic recovery of indirect costs.



## Access to Records § 200.332 (b)(5)

A requirement that the subrecipient permit the pass-through entity and auditors to have access to the subrecipient's records and financial statements as necessary





## Closeout Terms and Conditions § 200.332 (b)(6)

Subaward agreement must include appropriate terms and conditions concerning closeout of the subaward



# Closeout Terms and Conditions § 200.344

The pass-through entity will close out the federal award when it determines that all applicable administrative actions and all required work of the Federal award have been completed by the non-Federal entity.

If the non-federal entity fails to complete the requirements, the pass-through entity will proceed to close out the Federal award with the information available.

This section specifies the actions the non-federal entity and federal awarding agency or pass-through entity must take to complete this process at the end of the period of performance.



# Closeout Terms and Conditions § 200.344



**Due no later than 90 calendar days after the end of the period of performance**

Or an earlier date agreed upon by the pass-through entity and subrecipient.



## **Financial reports**

Final expenditures and financial position



## **Performance reports**

Progress against approved objectives



## **Other reports**

Any additional reports the award requires

*All reports must be as required by the terms and conditions of the Federal award. The pass-through entity may approve extensions when requested and justified by the non-Federal entity.*



# Risk Assessment of Subrecipients



# Subrecipient Risk Assessment § 200.332 (c)

Pass-through entities must evaluate each subrecipient's risk of noncompliance with federal statutes, regulations, and the terms and conditions of the subaward for purposes of determining the appropriate subrecipient monitoring



# Subrecipient Risk Assessment § 200.332 (c)

## Consideration of such factors as:

### Prior experience

Prior experience with the same or similar subawards

### Previous audits

Results of previous audits including whether or not the subrecipient receives a Single Audit, and the extent to which the same or similar subaward has been audited as a major program

### Personnel and systems

New personnel or new or substantially changed systems

### Agency monitoring

Extent and results of Federal awarding agency monitoring (e.g. if the subrecipient also receives Federal awards directly from a Federal awarding agency)



# Subrecipient Risk Assessment



Risk assessment should be documented.



# Subrecipient Risk Assessment

|    |                                                       |                                        |                                                          |                                                  |  |              |
|----|-------------------------------------------------------|----------------------------------------|----------------------------------------------------------|--------------------------------------------------|--|--------------|
| 1  | CLIENT NAME                                           |                                        |                                                          |                                                  |  |              |
| 2  | Risk Assessment of                                    |                                        |                                                          |                                                  |  |              |
| 3  | Subrecipient: <u>SUB NAME</u>                         |                                        |                                                          |                                                  |  |              |
| 4  |                                                       |                                        |                                                          |                                                  |  |              |
| 5  | <b>Risk Assessment Matrix</b>                         |                                        |                                                          |                                                  |  |              |
| 6  |                                                       |                                        |                                                          |                                                  |  | <b>Score</b> |
| 7  | <b>Risk Criteria</b>                                  | <b>Low</b>                             | <b>Medium</b>                                            | <b>High</b>                                      |  |              |
| 8  | 1) Dollar Value of Sub-Award                          | ≤ \$5,000                              | \$500,000 to \$1M                                        | >\$1,000,000                                     |  |              |
| 9  | Rating: 1=Low, 2=Medium, 3=High                       |                                        |                                                          |                                                  |  |              |
| 10 | 2) % of total sub-awards                              | < 5%                                   | 5% to 10%                                                | >10%                                             |  |              |
| 11 | Rating: 1=Low, 2=Medium, 3=High                       |                                        |                                                          |                                                  |  |              |
| 12 | 3) Program Complexity                                 | Minimal Complexity                     | Average Complexity                                       | Significant Complexity                           |  |              |
| 13 | Rating: 1=Low, 2=Medium, 3=High                       |                                        |                                                          |                                                  |  |              |
| 14 | 4) Results from Self-Assessment                       | Good to Excellent                      | Average                                                  | Poor                                             |  |              |
| 15 | Rating: 1=Low, 2=Medium, 3=High                       |                                        |                                                          |                                                  |  |              |
| 16 | 5) Fixed price vs. cost reimbursable                  | Fixed Price Contract                   | n/a                                                      | Cost Reimbursement Contract                      |  |              |
| 17 | Rating: 1=Low, 2=Medium, 3=High                       |                                        |                                                          |                                                  |  |              |
| 18 |                                                       | Good experience w/subrecipient         | Existing subrecipients: new personnel or new systems     | New subrecipient                                 |  |              |
| 19 | 6) Experience w/ subrecipient                         |                                        |                                                          |                                                  |  |              |
| 20 | Rating: 1=Low, 2=Medium, 3=High                       |                                        |                                                          |                                                  |  |              |
| 21 | 7) Evidence of trained personnel & compliance program | Trained personnel & compliance program | Either trained personnel or compliance program, not both | Neither trained personnel nor compliance program |  |              |
| 22 |                                                       |                                        |                                                          |                                                  |  |              |
| 23 | Rating: 1=Low, 2=Medium, 3=High                       |                                        |                                                          |                                                  |  |              |
| 24 | 8) Cooperates w/ timely responses                     | Provides info timely                   | Provides info, not timely                                | Does not provide info                            |  |              |
| 25 | Rating: 1=Low, 2=Medium, 3=High                       |                                        |                                                          |                                                  |  |              |

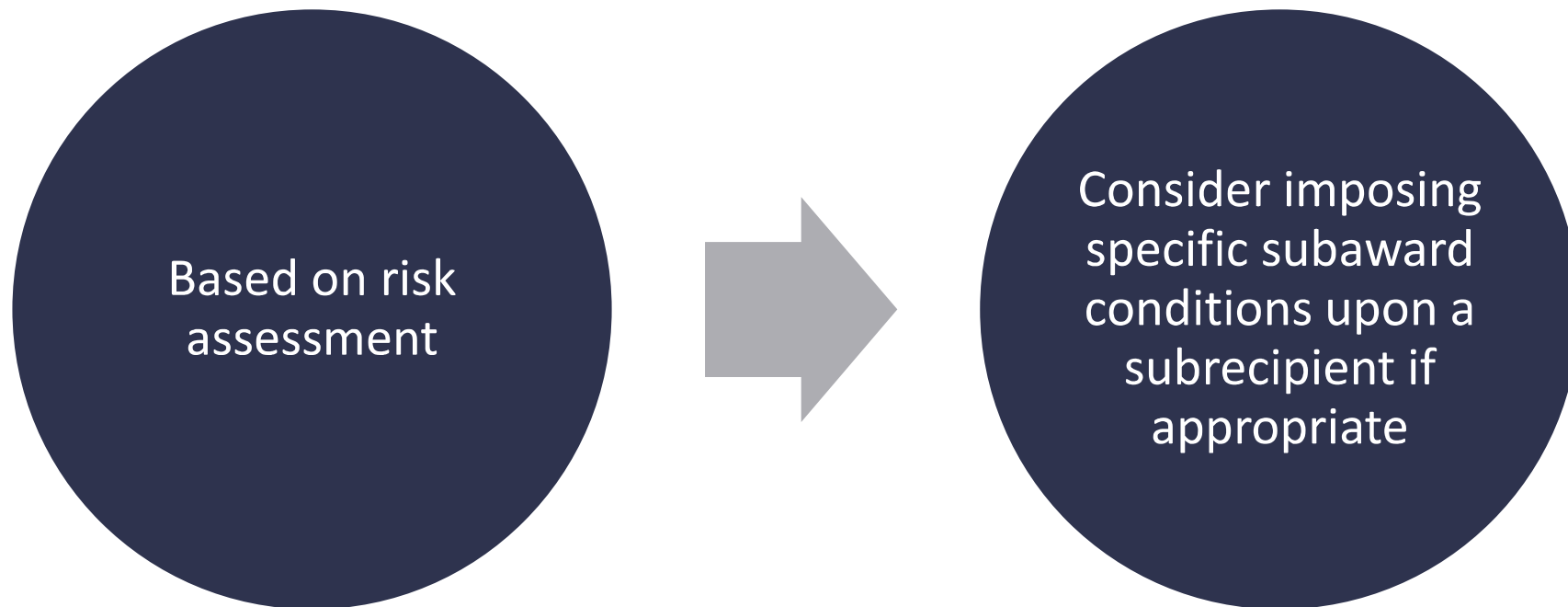


# Subrecipient Risk Assessment

|    |                                                            |                        |                          |                                   |          |
|----|------------------------------------------------------------|------------------------|--------------------------|-----------------------------------|----------|
| 26 | 9) Single Audit or agreed upon procedure                   | No findings            | Major Findings           | Significant findings, or no audit |          |
| 27 | Rating: 1=Low, 2=Medium, 3=High                            |                        |                          |                                   |          |
| 28 | 10) Timely correction of findings                          | Timely within 6 months | Completed >6 months      | No response to findings           |          |
| 29 | Rating: 1=Low, 2=Medium, 3=High                            |                        |                          |                                   |          |
| 30 | 11) No previous Finalcial Statement Audit                  | Previous F/S Audit     | Not Applicable           | No Previous F/S Audit             |          |
| 31 | Rating: 1=Low, 2=Medium, 3=High                            |                        |                          |                                   |          |
| 32 | 12) Results from review of                                 | No Problems            | A few issues             | Major Problems                    |          |
| 33 | documents for monthly reimbursement                        |                        |                          |                                   |          |
| 34 | <b>Total Score</b>                                         |                        |                          |                                   | <b>0</b> |
| 35 | *Program complexity is determined by the Project Director. |                        |                          |                                   |          |
| 36 | <b>Subrecipient Risk Total Score</b>                       | <b>Low = 1 to 12</b>   | <b>Medium = 13 to 24</b> | <b>High = 25 to 36</b>            |          |
| 37 |                                                            |                        |                          |                                   |          |



## Additional conditions § 200.332 (c)



# Monitoring of Subrecipients

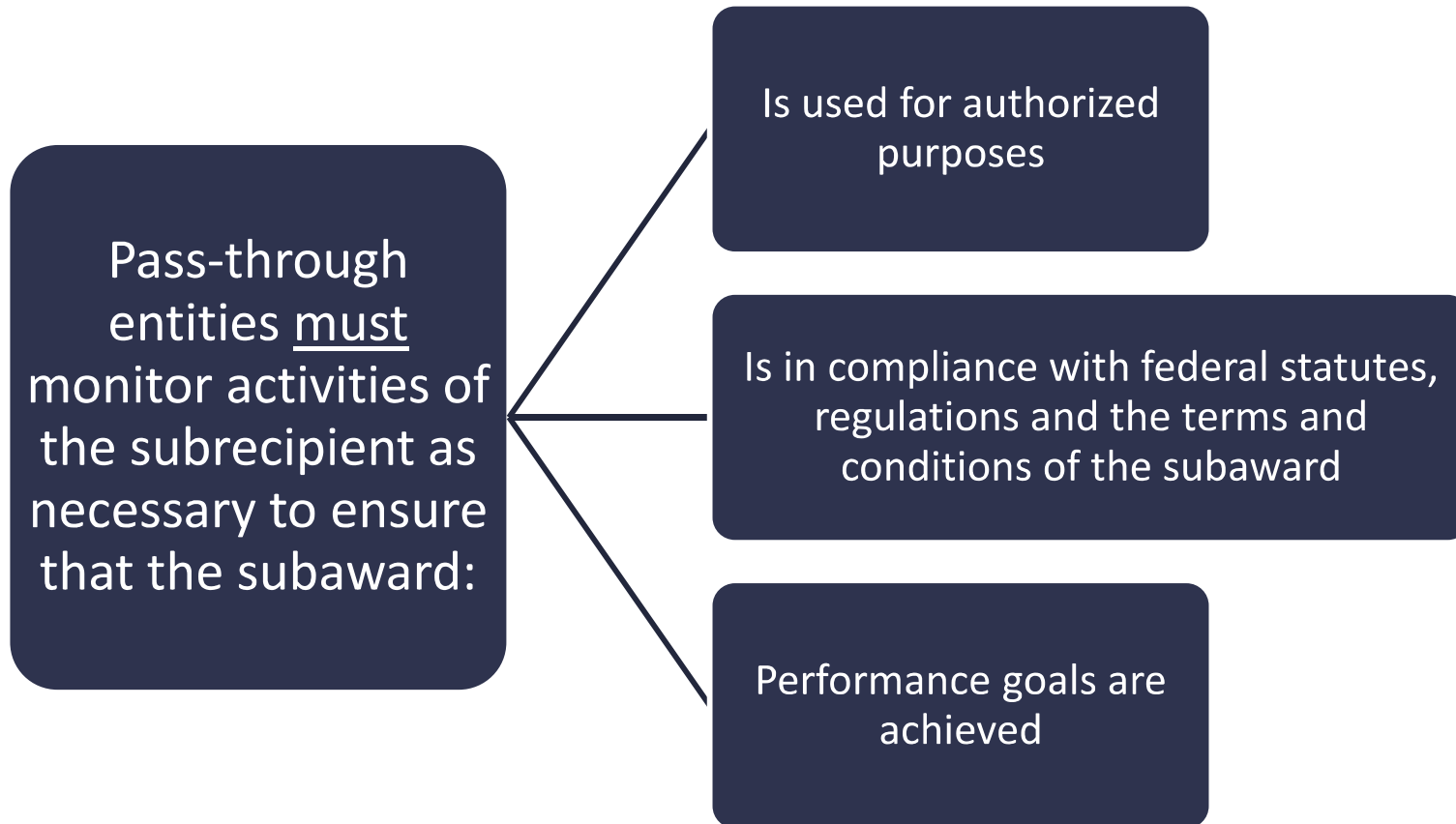


# Subrecipient Monitoring

Results of risk  
assessment  
determine  
what type of  
monitoring  
should be  
performed on  
subrecipient



# Subrecipient Monitoring § 200.332 (e)



# Subrecipient Monitoring § 200.332 (e)(1)

Monitoring must include:

Reviewing financial and performance reports  
required by the pass-through entity



# Subrecipient Monitoring § 200.332 (e)(1)

**Monitoring example:**  
Reviewing financial reports – match requirements

| STATE OF VERMONT GRANT AGREEMENT                                                  |  | Part 1-Grant Award Detail                                                      |  |
|-----------------------------------------------------------------------------------|--|--------------------------------------------------------------------------------|--|
| <b>SECTION I - GENERAL GRANT INFORMATION</b>                                      |  |                                                                                |  |
| 1 Grant #:                                                                        |  | 2 Original <input type="checkbox"/> Amendment # <input type="checkbox"/>       |  |
| 3 Grant Title:                                                                    |  |                                                                                |  |
| 4 Amount Previously Awarded: \$ 0.00                                              |  | 5 Amount Awarded This Action: \$ 0.00                                          |  |
|                                                                                   |  | 6 Total Award Amount: \$ 0.00                                                  |  |
| 7 Award Start Date:                                                               |  | 8 Award End Date:                                                              |  |
|                                                                                   |  | 9 Subrecipient Award: YES <input type="checkbox"/> NO <input type="checkbox"/> |  |
| 10 Supplier #:                                                                    |  | 11 Grantee Name:                                                               |  |
| 12 Grantee Address:                                                               |  |                                                                                |  |
| 13 City:                                                                          |  | 14 State:                                                                      |  |
|                                                                                   |  | 15 Zip Code:                                                                   |  |
| 16 State Granting Agency:                                                         |  | 17 Business Unit:                                                              |  |
| 18 Performance Measures: YES <input type="checkbox"/> NO <input type="checkbox"/> |  | 19 Match/In-Kind: \$ Description:                                              |  |
| 20 If this action is an amendment, the following is amended:                      |  |                                                                                |  |
| Amount: <input type="checkbox"/>                                                  |  | Funding Allocation: <input type="checkbox"/>                                   |  |
|                                                                                   |  | Performance Period: <input type="checkbox"/>                                   |  |
|                                                                                   |  | Scope of Work: <input type="checkbox"/>                                        |  |
|                                                                                   |  | Other: <input type="checkbox"/>                                                |  |
| <b>SECTION II - SUBRECIPIENT AWARD INFORMATION</b>                                |  |                                                                                |  |
| 21 Grantee Identifier [UEI] #:                                                    |  | 22 Indirect Rate: %                                                            |  |
|                                                                                   |  | (Approved rate or de minimis 10%)                                              |  |
| 24 Grantee Fiscal Year End Month (MM format):                                     |  | 23 FFATA: YES <input type="checkbox"/> NO <input type="checkbox"/>             |  |
|                                                                                   |  | 25 R&D: <input type="checkbox"/>                                               |  |
| 26 Entity Identifier [UEI] Name (if different than VISION Vendor Name in Box 11): |  |                                                                                |  |



# Subrecipient Monitoring § 200.332 (e)(1)

**Monitoring example:**  
Reviewing financial reports match requirements SF-425 financial report

|                                                              |  |
|--------------------------------------------------------------|--|
| <b>Federal Expenditures and Unobligated Balance:</b>         |  |
| d. Total Federal funds authorized                            |  |
| e. Federal share of expenditures                             |  |
| f. Federal share of unliquidated obligations                 |  |
| g. Total Federal share (sum of lines e and f)                |  |
| h. Unobligated balance of Federal Funds (line d minus g)     |  |
| <b>Recipient Share:</b>                                      |  |
| i. Total recipient share required                            |  |
| j. Recipient share of expenditures                           |  |
| k. Remaining recipient share to be provided (line i minus j) |  |



# Subrecipient Monitoring § 200.332 (e)(2)

## Monitoring must include:

- Following-up and ensuring that the subrecipient takes timely and appropriate action on all deficiencies pertaining to the Federal award provided to the subrecipient from the pass-through entity detected through audits, on-site reviews.
- Following-up and ensuring that the subrecipient has provided written confirmation from the subrecipient, highlighting the status of actions planned or taken to address Single Audit findings related to the particular subaward.



# Subrecipient Monitoring § 200.332 (e)(3)

## Monitoring must include:

- Issuing a management decision for applicable audit findings pertaining **only to the Federal award provided to the subrecipient from the pass-through entity** as required by § 200.521



# Subrecipient Monitoring § 200.332 (d)(4)

## Cross-cutting findings:

- If a subrecipient has a current Single Audit report in the Federal Audit Clearinghouse and is not debarred, suspended, or otherwise excluded, **the pass-through entity may rely on the subrecipient's cognizant audit or oversight agency** for audit follow-up and management decisions on cross-cutting findings.
- That reliance does not relieve the pass-through entity of its duty to **issue compliant subawards, manage risk through ongoing monitoring, and track findings specific to the subaward.**



# Subrecipient Monitoring § 200.332 (f)

Depending upon the pass-through entity's assessment of risk posed by the subrecipient the following monitoring tools may be useful for the pass-through entity to ensure proper accountability and compliance with program requirements and achievement of performance goals:

Providing training and technical assistance on program-related matters

Performing on-site reviews of program operations

Arranging for agreed upon procedures



# Subrecipient Monitoring § 200.332 (g)

## Monitoring must include:

- Verifying that every subrecipient has a Single Audit when it is expected that the subrecipient's Federal awards expended during the respective fiscal year equaled or exceed \$1,000,000



# Subrecipient Monitoring § 200.332 (h)(i)



(h) Consider whether the results of the subrecipient's audits, on-site reviews, or other monitoring indicate conditions that necessitate adjustments to the pass-through entity's own records.

(i) Consider taking enforcement action against noncompliant subrecipients as described in § 200.339 of the UG and in program regulations.



# Monitoring Documentation

|    |                                                                                                                                                                                                                                                                                                                                      |                 |                       |                     |                    |                                          |              |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------|-----------------------|---------------------|--------------------|------------------------------------------|--------------|
| 38 |                                                                                                                                                                                                                                                                                                                                      |                 |                       |                     |                    |                                          |              |
| 39 | <b>Subrecipient Monitoring Compliance Section</b>                                                                                                                                                                                                                                                                                    |                 |                       |                     |                    |                                          |              |
| 40 | <i>Instructions:</i>                                                                                                                                                                                                                                                                                                                 |                 |                       |                     |                    |                                          |              |
|    | <i>If we have concluded, based on the above factors, that we can support passing through Federal Funds to this entity, the following section must be completed to monitor the subrecipient.</i>                                                                                                                                      |                 |                       |                     |                    |                                          |              |
| 41 |                                                                                                                                                                                                                                                                                                                                      |                 |                       |                     |                    |                                          |              |
| 42 |                                                                                                                                                                                                                                                                                                                                      |                 |                       |                     |                    |                                          |              |
| 43 | <b>Description of Task to be Completed</b>                                                                                                                                                                                                                                                                                           | <b>Date Due</b> | <b>Date Completed</b> | <b>Completed By</b> | <b>Reviewed By</b> | <b>Date to Reperform (if applicable)</b> | <b>Notes</b> |
| 44 | Provide all information in the "Information to Provide to Sub" tab when notifying them that they have been awarded the funds. §200.332 (a) (1)                                                                                                                                                                                       |                 |                       |                     |                    |                                          |              |
| 45 | Review financial and performance reports required by the pass-through entity. §200.332 (d) (1)                                                                                                                                                                                                                                       |                 |                       |                     |                    |                                          |              |
| 46 | Follow up and ensure that the subrecipient takes timely and appropriate action on all deficiencies pertaining to the Federal award provided to the subrecipient from the pass-through entity detected through audits, on-site reviews, and other means. §200.332 (d) (2)                                                             |                 |                       |                     |                    |                                          |              |
| 47 | Issue a management decision for audit findings pertaining to the Federal award provided to the subrecipient from the pass-through entity (See comment).                                                                                                                                                                              |                 |                       |                     |                    |                                          |              |
| 48 | Provide the subrecipient with training and technical assistance on program-related matters.                                                                                                                                                                                                                                          |                 |                       |                     |                    |                                          |              |
| 49 | Perform on-site review of the subrecipient's program operations.                                                                                                                                                                                                                                                                     |                 |                       |                     |                    |                                          |              |
| 50 | Arrange for agreed-upon-procedures engagements (if deemed necessary).                                                                                                                                                                                                                                                                |                 |                       |                     |                    |                                          |              |
| 51 | Verify that the subrecipient is audited as required by the Uniform Guidance Subpart F "Audit Requirements" when it is expected that the subrecipient's Federal awards expended during the respective fiscal year equaled or exceeded the threshold set forth in §200.501 "Audit Requirements." Currently the threshold is \$750,000. |                 |                       |                     |                    |                                          |              |

Considerations: The management decision must clearly state whether or not the audit finding is sustained, the reasons for the decision, and the expected auditee action to repay disallowed costs, make financial adjustments, or take other action. If the auditee has not completed corrective action, a timetable for follow-up should be given. Prior to issuing the management decision, the Federal agency or pass-through entity may request additional information or documentation from the auditee, including a request for auditor assurance related to the documentation, as a way of mitigating disallowed costs. The management decision should describe any appeal process available to the auditee. While not required, the Federal agency or pass-through entity may also issue a management decision on findings relating to the financial statements which are required to be reported in accordance with GAGAS.



# Monitoring Documentation

|    |                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 52 | Consider whether the results of the subrecipient's audits, on-site reviews, or other monitoring indicate conditions that necessitate adjustments to the pass-through entity's own records. | Considerations for noncompliant subrecipients §200.338:<br>1. Impose additional conditions on the subrecipient.<br>2. Temporarily withhold cash payments pending correction of the deficiency.<br>3. Disallow all or part of the cost of the activity or action not in compliance.<br>4. Wholly or partly suspend or terminate Federal award.<br>5. Initiate suspension or debarment proceedings.<br>6. Withhold further Federal awards for the project or program.<br>7. Take other remedies that may be legally available. |
| 53 | Take enforcement action against noncompliant subrecipients. (See comment)                                                                                                                  |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 54 |                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 55 |                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 56 | <b><i>If all above boxes have been completed (or if n/a) for the award year, select "in compliance" with subrecipient monitoring. If not, select "not in compliance".</i></b>              |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 57 |                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |



# Internal Controls and Encouraged Practices



# Encouraged Practices

- Prepare a summary sheet for each award with all pertinent information (award period, amount, matching provisions and any special terms and provisions) for your program and accounting staff.
- Use accounting software to separately track all revenues and expenses of each award.
- Confirm corrective action plans are implemented or document why not.
- Follow up on management responses to prior year findings.
- Reporting:
  - Maintain submitted report and related documentation.
  - For electronically submitted reports, print out the report along with the electronic communications supporting submission.
  - Maintain evidence of supervisory review.



# Internal Controls

Ensure that proper policies and procedures are in place to provide reasonable assurance that:

- Federal award information and compliance requirements are identified to subrecipients,
- Subrecipient activities are monitored,
- Subrecipient audit findings are resolved,
- The impact of any subrecipient noncompliance on the pass-through entity is evaluated,
- Subrecipients have required audits performed and have taken appropriate corrective action on audit findings



# Internal Controls - Documentation

Pre-subaward  
checklist and  
documentation

Risk assessment

Signed subaward  
agreement

Monitoring  
procedure results

Financial and  
performance reports

Single audit reports  
and evaluation

Management  
decisions

Additional  
correspondence



# Internal Controls – Segregation of Duties

One person preparing -  
second person  
reviewing/approving



Reviewer/approver  
would need to catch  
noncompliance or  
issues



Keep documentation  
of approval



*Questions?*

---

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